



BROWNING

PRIVACY, RISK & GOVERNANCE CONSULTING

Providing simplification and clarity for complex environments.

Navigating Regulatory Complexity with Confidence

Simplifying privacy, risk, and governance for private equity and regulated industries.

Browning Risk Consulting (BRC) is a boutique advisory firm that simplifies complex privacy, risk, and governance challenges for organizations navigating growth, regulatory scrutiny, and M&A activity. BRC translates regulatory complexity into clear, actionable frameworks that align Legal, Compliance, Cybersecurity, Procurement, and business stakeholders around a single source of truth.

ABOUT THE FOUNDER

Ralph Browning founded Browning Risk Consulting after more than 30 years leading privacy, risk, and data governance functions inside Fortune 500 and global enterprises. He most recently served as Chief Privacy Officer, Head of Enterprise Third-Party Risk Management, and OneTrust Application Owner at Equitable Holdings, where he built and operated the enterprise privacy and TPRM programs supporting a regulated financial services and insurance organization. Earlier in his career, he served as Data Protection Officer at Sealed Air Corporation and held multiple executive roles, including Chief Privacy Officer, at Hewlett Packard Enterprise.

Ralph works directly with clients on every engagement. There are no layers of junior staff between the advisor you hire and the work you receive.

Credentials: Certified Information Privacy Manager (CIPM) • FINRA Series 99 • Six Sigma Master Black Belt • Lean Master • ISSA Member

OUR EXPERTISE

- **Data Privacy:** translating regulatory complexity into clear, actionable frameworks for growth.
- **Risk Management:** simplifying complex risk challenges for organizations navigating regulatory scrutiny.
- **Governance & Compliance:** building governance foundations that scale with your business and operate with confidence.

CORE SERVICES

- **Fractional Chief Privacy Officer:** ongoing, senior-level privacy leadership without the cost of a full-time executive hire.
- **Third-Party & Vendor Risk Management (TPRM):** program design, assessment frameworks, and Nth-party risk oversight for regulated organizations.
- **M&A Privacy and Data Risk Due Diligence:** pre- and post-close privacy and data risk assessments for private equity sponsors and portfolio companies.
- **AI Governance Advisory:** practical governance frameworks for responsible AI adoption, vendor evaluation, and emerging state and federal AI regulation.
- **Data Privacy Consulting:** program build-out, gap assessments, and regulatory readiness across privacy and data protection regimes.

WHO WE SERVE

- Private equity firms and their portfolio companies
- Financial services and insurance organizations
- Healthcare organizations
- Technology companies

REGULATORY AND FRAMEWORK DEPTH

HIPAA • GLBA • GDPR • CCPA/CPRA • Reg S-P • NYDFS 500 • NIST Privacy Framework • OneTrust • AI Governance • Nth-Party Risk

WHY BROWNING RISK CONSULTING

- Boutique model: senior-level attention on every engagement, not a staffing pyramid.
- Cross-functional fluency: fluent in the language of Legal, Compliance, Cybersecurity, Procurement, and the business.
- Flexible engagement structures: from fixed-fee gap assessments to ongoing fractional retainers, scoped to your organization's stage and risk profile.
- Operator's perspective: built and ran these programs as an in-house executive, not just advised on them from the outside.

"Compliance is not a cost, it is a strategic advantage in the digital age."

Ralph Browning

Founder & Principal, Browning Risk Consulting

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